

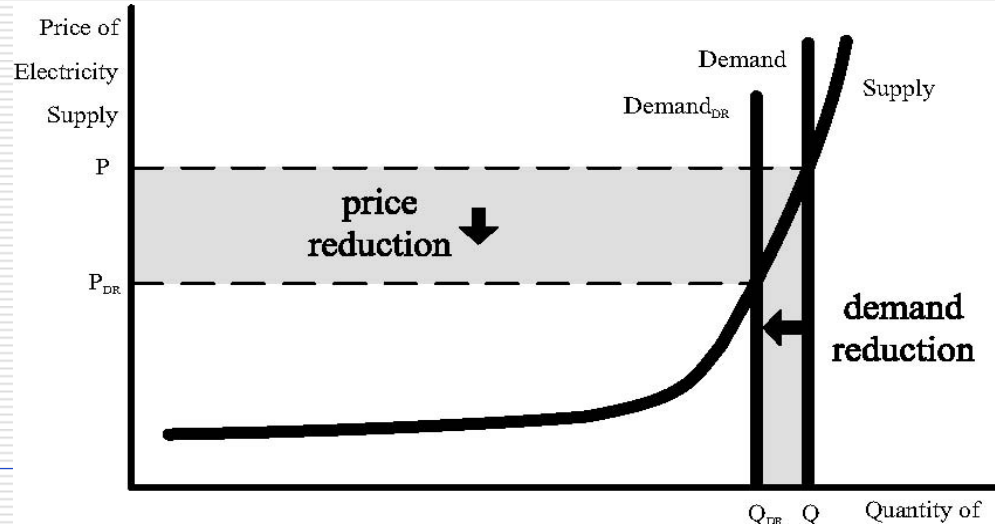
Demand Response: The Other Side of the Market

Assessing the Potential for
Demand Response Programs
Springfield, IL
May 12, 2006

**Richard E. ("Rick") Morgan
Commissioner
Public Service Commission
of the District of Columbia**

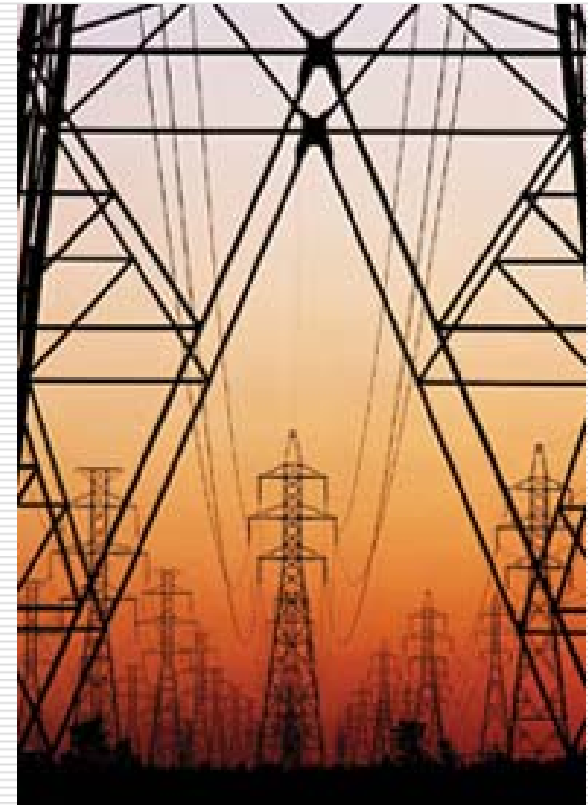
A few thoughts on demand response

- DR is an essential component of a competitive electricity market
- A challenge to traditional utility regulation – both retail and wholesale
- A little DR goes a long way



Potential benefits of demand response

- Operational savings
- Reduced generator market power
- Lower market prices
- Reduced price volatility
- Improved grid reliability
- Improved customer options
- Provision of ancillary services
- Positive environmental benefits



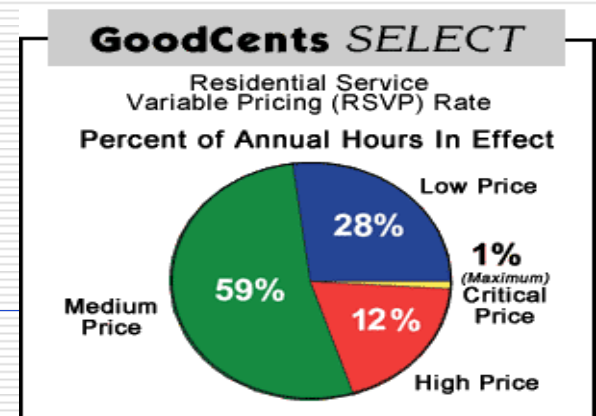
Barriers to demand response



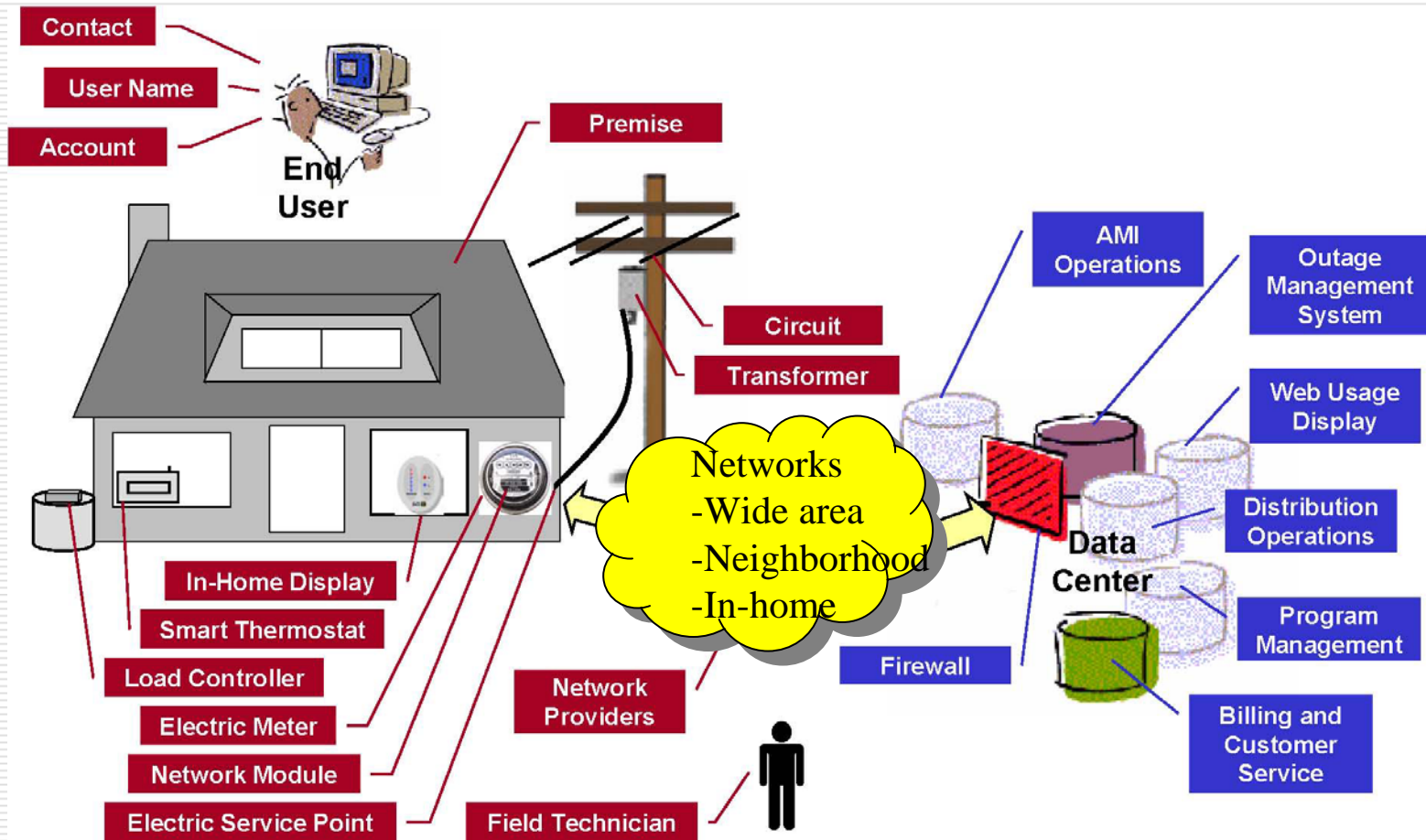
- ❑ Traditional retail rate designs that blend costs & dampen price signals
 - ❑ Jurisdictional split between retail & wholesale markets
 - ❑ Ratemaking formula that rewards maximization of throughput
 - ❑ “Fractured value chain” in unbundled competitive markets
-

DR examples & success stories

- Reliability programs
 - Curtailable load
 - Distributed generation (emerg. back-up)
- Economic programs
 - Time-of-use rates
 - Critical peak pricing
 - Real-time pricing
- In SW Connecticut, ISO-NE achieved up to 280 MW in curtailable load in <2 years
- At Florida's Gulf Power, "GoodCents" customers save by controlling a/c, w/h load, achieving:
 - 41% average peak-load reduction
 - 96% customer satisfaction



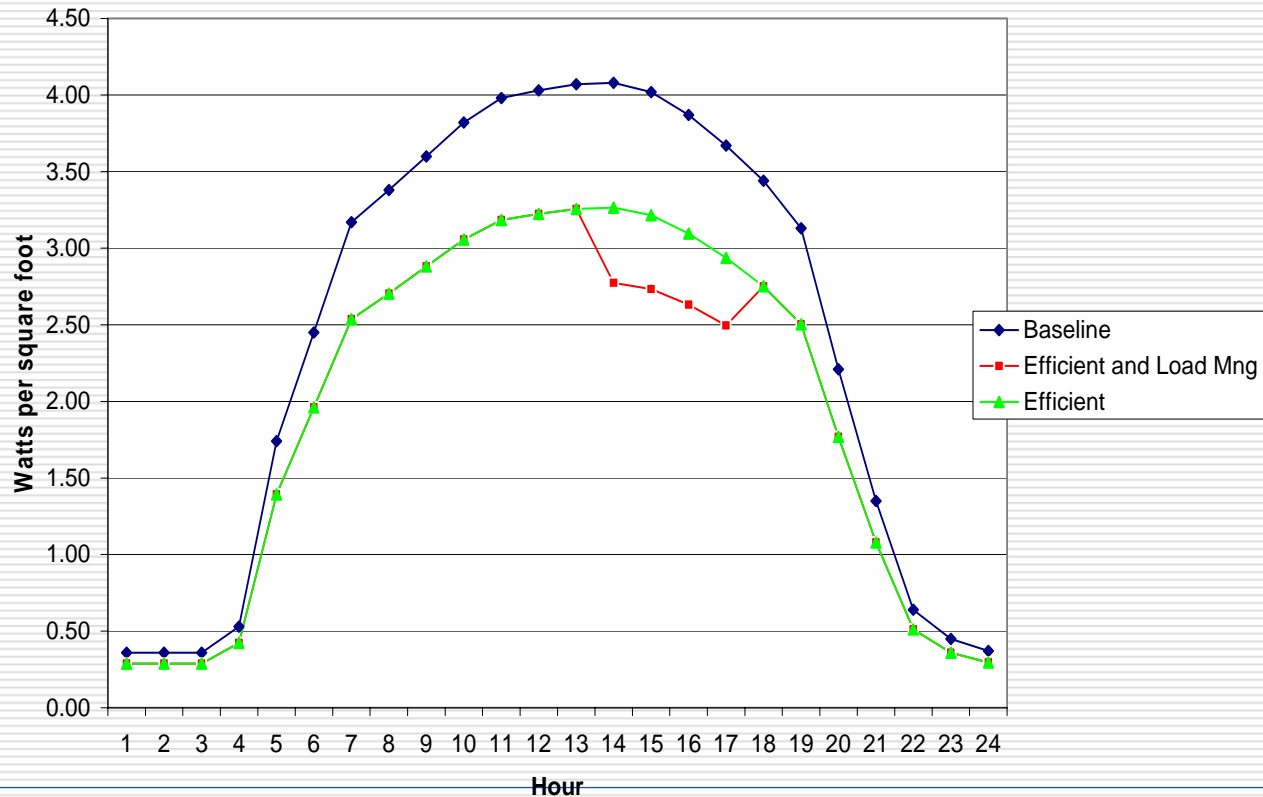
Advanced metering infrastructure: A key enabling technology for DR



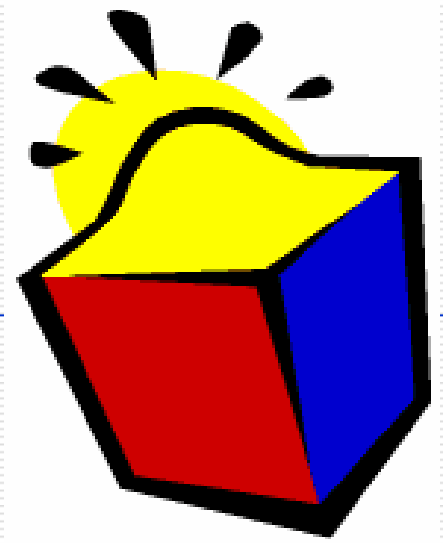
AMI is more than just advanced meters!

DR and energy efficiency aren't mutually exclusive

Combined Commercial Cooling and Lighting Loadshape with Efficiency and Load Management (Four-Hour Curtailment by 15%)



Challenges for DR implementation



- Thinking outside the box
 - Parity for DS resources
 - Retail price signals are essential
 - Public acceptance of dynamic pricing
 - Make it an opportunity, not a hassle
 - Optimizing technology options
 - Metering, communications & pricing
 - Addressing utilities' throughput incentive
-

EPAct's Smart Metering standard (§ 1252)

"Each State regulatory authority shall conduct an investigation and issue a decision whether or not it is appropriate for electric utilities to provide and install time-based meters and communications devices...which enable...customers to participate in time-based pricing rate schedules and other demand response programs."

Examples:

- time-of-use pricing
- critical peak pricing
- real-time pricing
- credits for consumer peak load reduction



EPAct's Smart Metering standard (cont'd)

Excerpts of PURPA standard for state PUC consideration (completion by August 8, 2007):

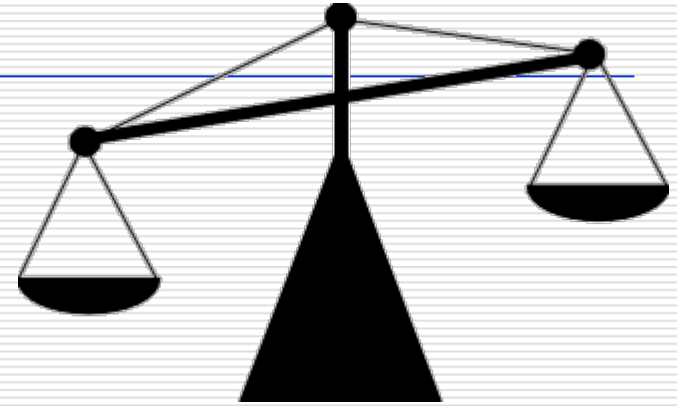
"(E)ach electric utility shall offer each of its customer classes, and provide individual customers upon...request, a time-based rate schedule under which the rate...varies during different time periods and reflects variance...in the utility's costs.... The time-based rate schedule shall enable the electric consumer to manage energy use and cost through advanced metering and communications technology."

"Each electric utility shall provide each customer requesting a time-based rate with a time-based meter...."

"In a State that permits third-party marketers to sell electric energy to retail consumers, such consumers shall be entitled to receive the same time-based metering and communications device and service as a retail electric customer of the electric utility."

Enforcement of PURPA standards

- PUC itself makes determinations
- No penalty provision
- No federal review
- Missed deadline triggers a requirement that the consideration and determination take place in the first subsequent rate proceeding
- Apparent conflict with customer choice – unenforceable?



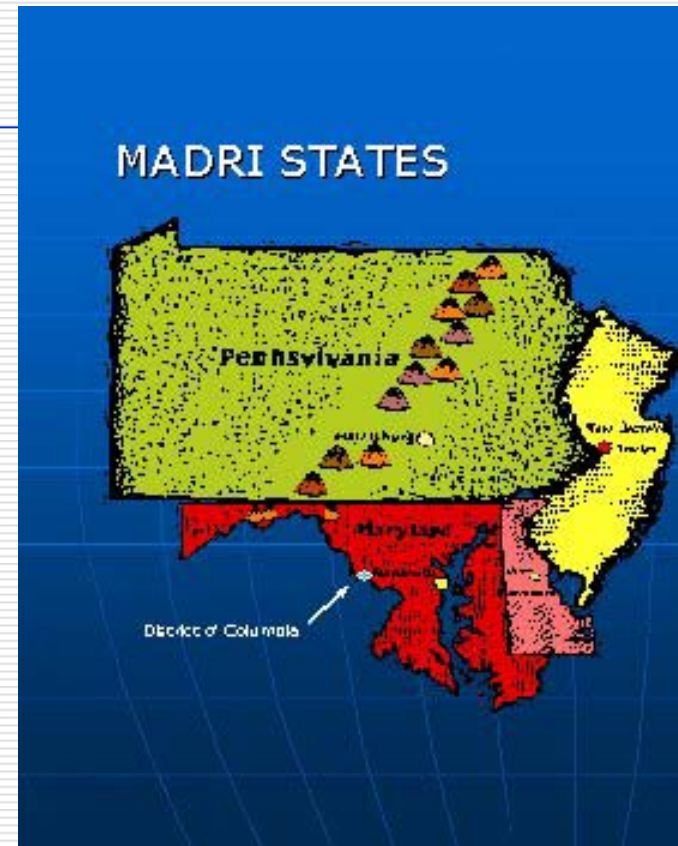
'SmartPowerDC' pilot

- Test AMI & dynamic rates on PEPCO default customers in Washington, DC
- Interval meters & two-way communications for 2000+ residential customers
 - Customers offered smart thermostats
- Test 3 dynamic rate options
 - Critical peak pricing
 - "pure" CPP w/o TOU)
 - Critical peak rebate
 - Hourly pricing
- Two-year pilot starts Oct '06



Mid-Atlantic Distributed Resources Initiative (MADRI)

- ❑ Regional approach to DR, DG, & EE
 - ❑ PUCs from 5 jurisdictions w/ DOE, EPA, FERC & PJM
 - ❑ Facilitated stakeholder process w/ open mtgs
 - ❑ MADRI 'working group' meets every 6-8 weeks
-



MADRI Objectives

- ❑ Identify and remedy retail barriers that slow deployment of cost-effective distributed energy resources
- ❑ Educate stakeholders on opportunities, barriers, and solutions
- ❑ Provide decision-makers with strategic information and actionable items
- ❑ Facilitate regional cooperation among utility regulators and other decision-makers



Five MADRI initiatives



- ❑ Advanced metering infrastructure (AMI)
- ❑ Small generator interconnection
- ❑ Environmental policies for DG
- ❑ Business models for distributed energy resources
- ❑ Regulatory policies

For more info: www.energetics.com/madri/

MADRI's 'AMI Toolbox'

MADRI ADVANCED METERING INFRASTRUCTURE (AMI) "TOOLBOX"

A compilation of reports, studies, and other web resources related to advanced metering infrastructure options

Return to Main

AMI Background Information

AMI / Vision Strategy Papers

AMI Business Cases

Ontario Energy AMI Plan

Pricing Policy & Pilots

Competitive Metering Studies

AMI Standards

MADRI Metering Survey

AMI Organizations & Companies

Individual Contact Information

The Mid-Atlantic Distributed Resources Initiative (MADRI) Toolbox was developed to provide Mid-Atlantic PUCs with additional resources for learning more about advanced metering infrastructure (AMI). The "toolbox" was identified as a key action item following the MADRI AMI Workshop held on May 4, 2005.

The AMI Toolbox represents a compilation of reports and studies as well as other web based resources that have been accumulated by MADRI support staff as they have evaluated AMI strategy options. The "toolbox" is not intended to provide a definitive library and should be viewed as a work-in-progress with the expectation that additional resources will be added as the MADRI states begin their evaluations of AMI opportunities. All of the documents contained in the "toolbox" are public documents and users should feel free to distribute them or quote from them.

<http://www.energetics.com/madri/toolbox/>

MADRI 'Model Small Generator Interconnection Procedures'

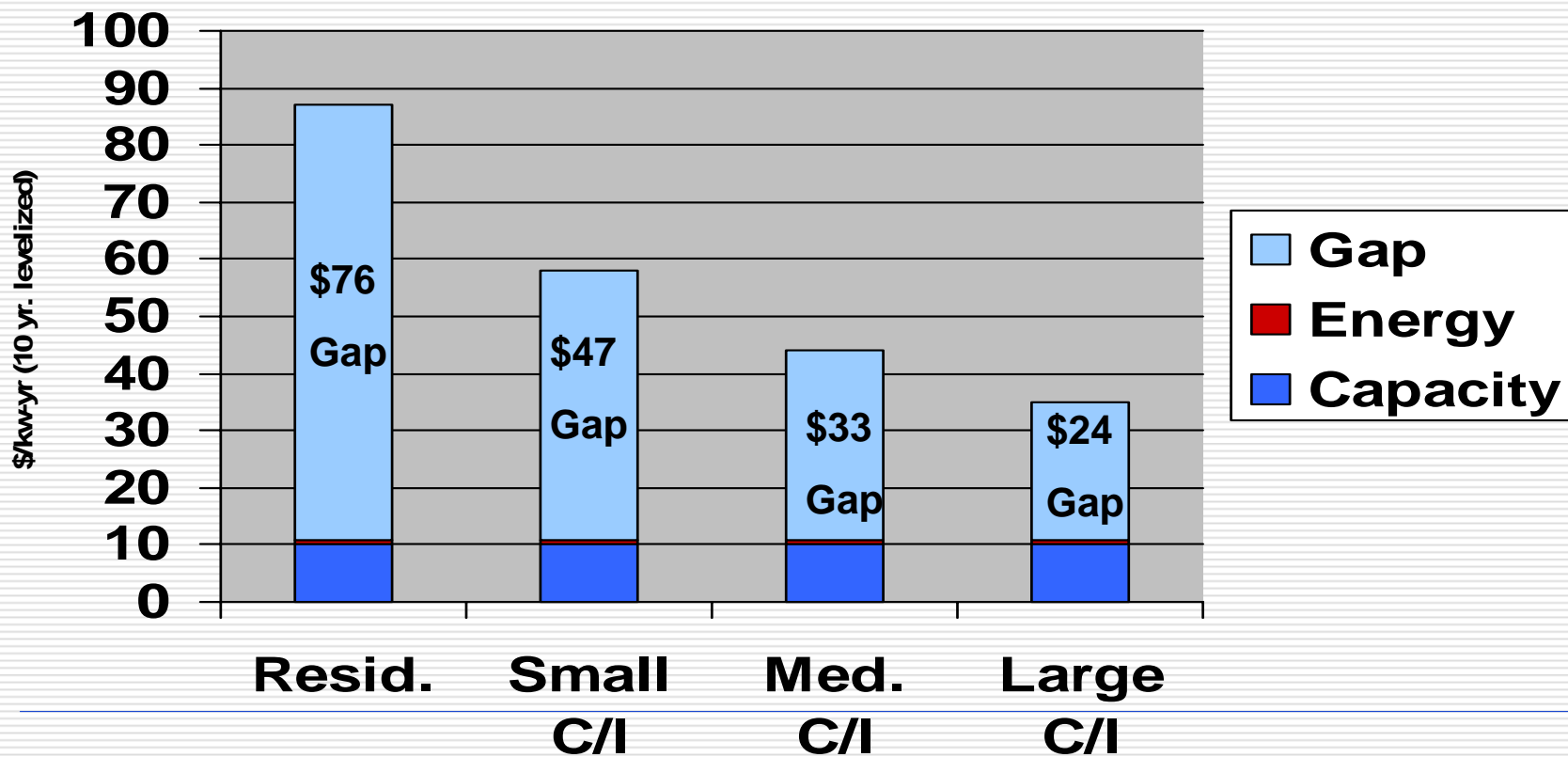
Developed via stakeholder process to reduce interconnection barriers across Mid-Atlantic region (11/05)

- *Based on FERC & NJ procedures*
- *Key considerations:*
 - *Technical standards (establish common requirements for DG interconnection equipment)*
 - *Implementation procedures (establish common rules for how DG equipment gets connected)*

http://www.energetics.com/MADRI/pdfs/inter_modelsmallgen.pdf

DR business case is challenging in Mid-Atlantic

DR Gap Analysis by Market Segment
(Annualized level 10 yr NPV \$/kW/Yr)



AMI operating benefits exceed DR benefits

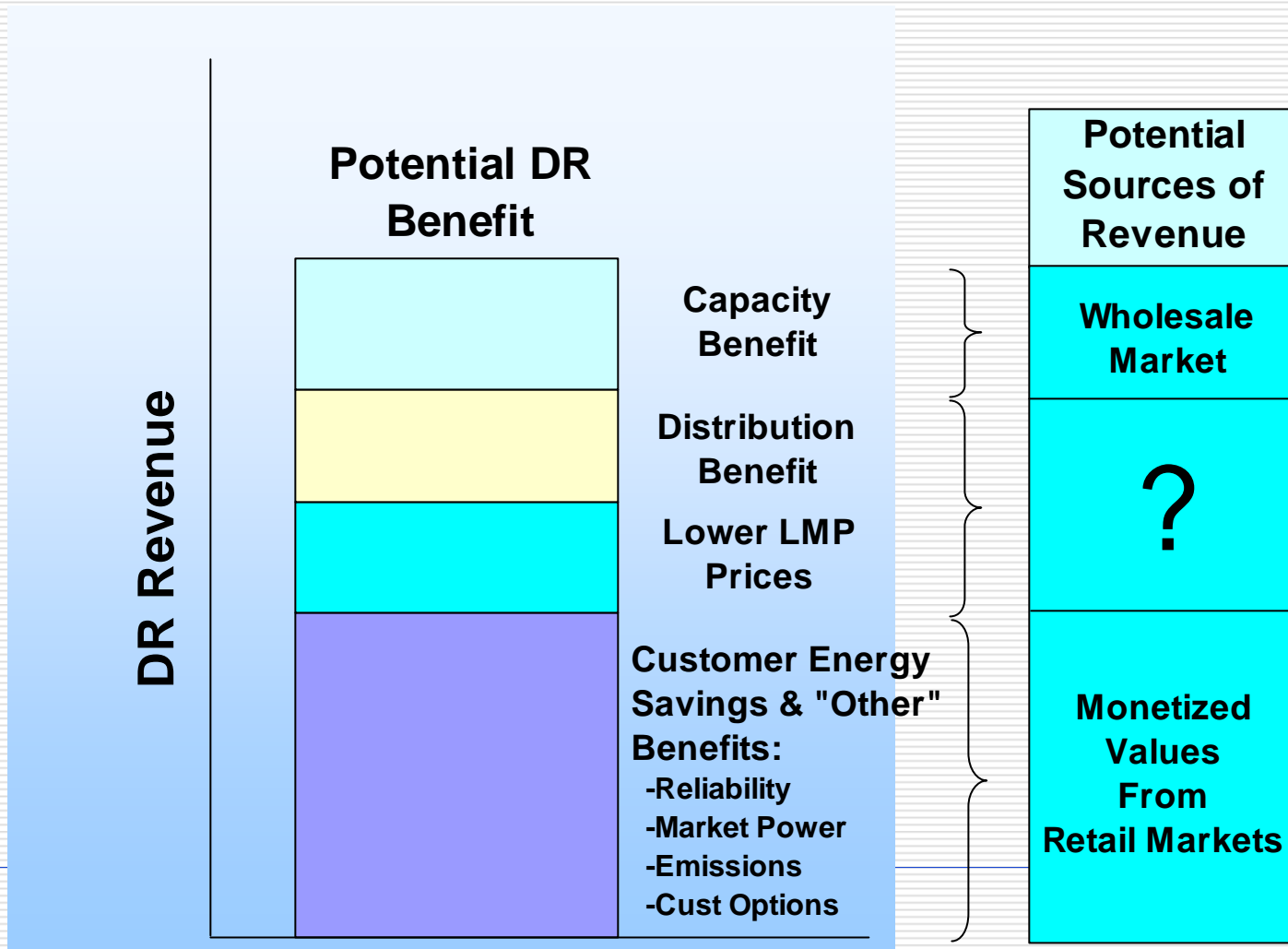
PG&E Estimate of Operational Savings From Full AMI Deployment					
Benefit Category	PV of Savings (\$ million)	Benefit Description	Benefit Category	PV of Savings (\$ million)	Benefit Description
Meter reading	\$714	Includes saved labor and related costs and support functions.	Cash flow improvement	\$35	AMI allows bills to be issued sooner after meter reads
Other employee expenses	\$103	Savings from labor force reductions	Records exception processing	\$45	Reduced need to address various "exceptions" related to meter reading & billing
Storm Restoration	\$74	AMI outage data can be used to dispatch crews more effectively and to improve power-restoration processes after significant outages	Avoided Dispatch if power is on	\$44	AMI allows electronic "call aheads" to eliminate dispatching field crews
Avoided TOU meter maintenance	\$62	Avoided maintenance of TOU meter fleet	Miscellaneous	\$27	e.g. avoided repurchase of handheld meter reading devices that have a one-time value
Interval meter program	\$62	Cost savings from migrating 7,000 interval accounts to mass billing system	One time benefits	\$32	Net benefit beyond 20 business case time period
Call center benefits	\$50	Saved cost due to reduced calls to call centers and reduced length of calls	Post Period Benefits	\$290	Net benefit beyond 20 business case time period

Source: PG&E AMI Business Case Filing 3/15/05

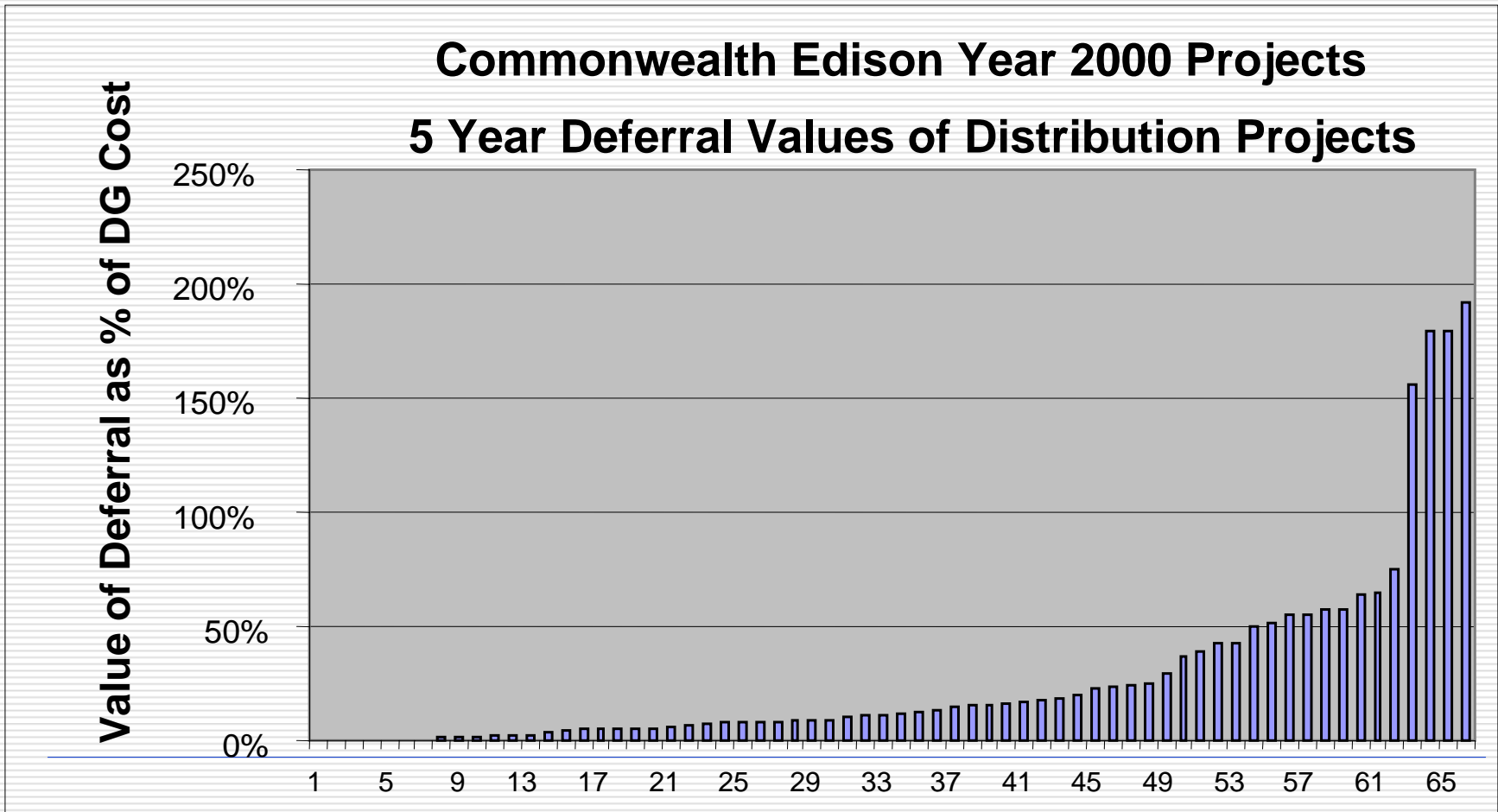
Total Benefits \$1,538

Total Costs \$1,947

Putting the DR Value Chain Back Together



Distribution value of DR can be substantial



Small Load Decreases Can Have a Large Price Impact

REGION	% Change In	
	Load	LMP
California	-2.5%	-24.0%
New England	-3.5%	-37.0%
New York (By Zone)		
Capital	-3.2%	-20.1%
NYC	-0.1%	-7.4%
Long Island	-1.5%	-8.9%
Western Region	-4.4%	-25.1%
Hudson Region	-0.8%	-4.4%

Multi-state/PJM analysis of market price benefits of DR

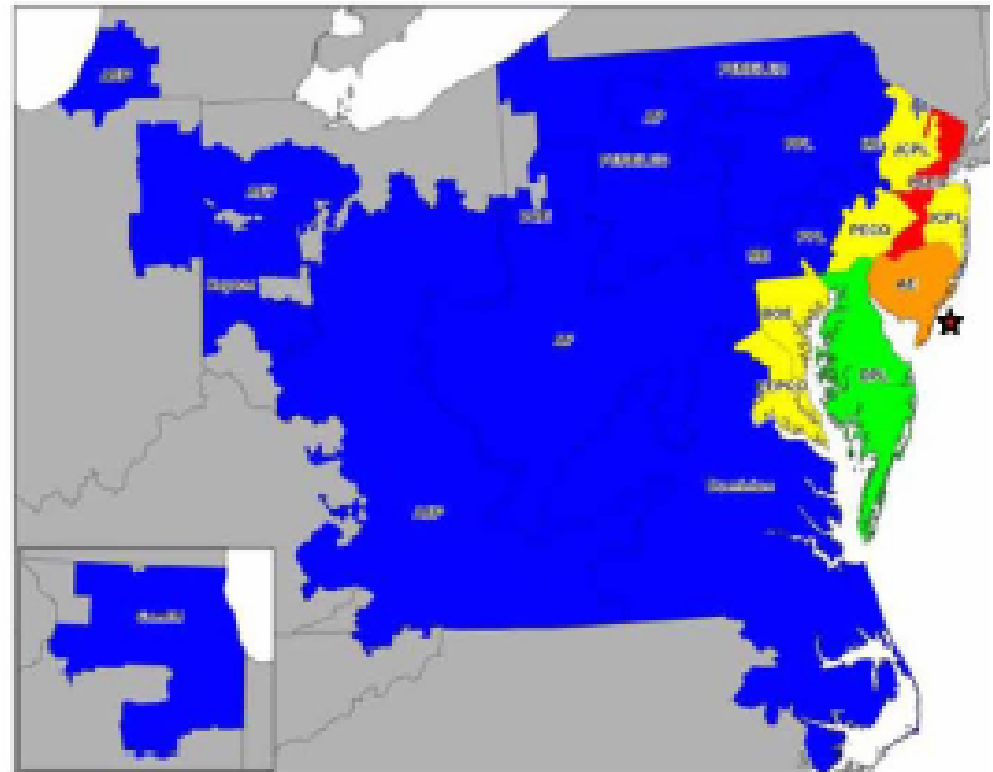
- Objective: quantify potential LMP reductions via DR in 'classic' PJM
 - Determine net cost savings by curtailing demand by 3% in key PJM zones
 - Focus on top 20 five-hour LMP blocks
- Joint project of PJM and 5 MADRI states (DC, DE, MD, NJ, PA)
- Results expected later in 2006



PJM simulations show higher capacity value in Eastern PJM

Projected Capacity Value June 2008 – May 2009

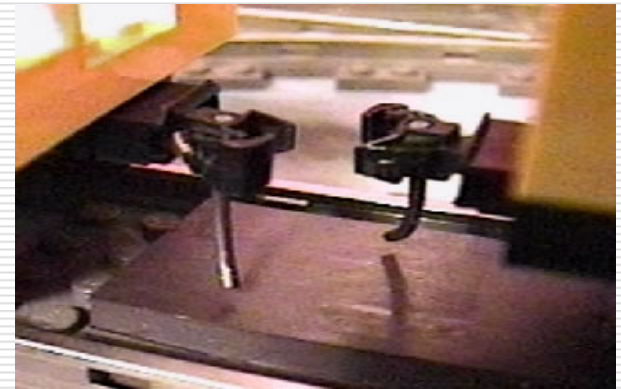
Value of Capacity (\$/kW/Yr)



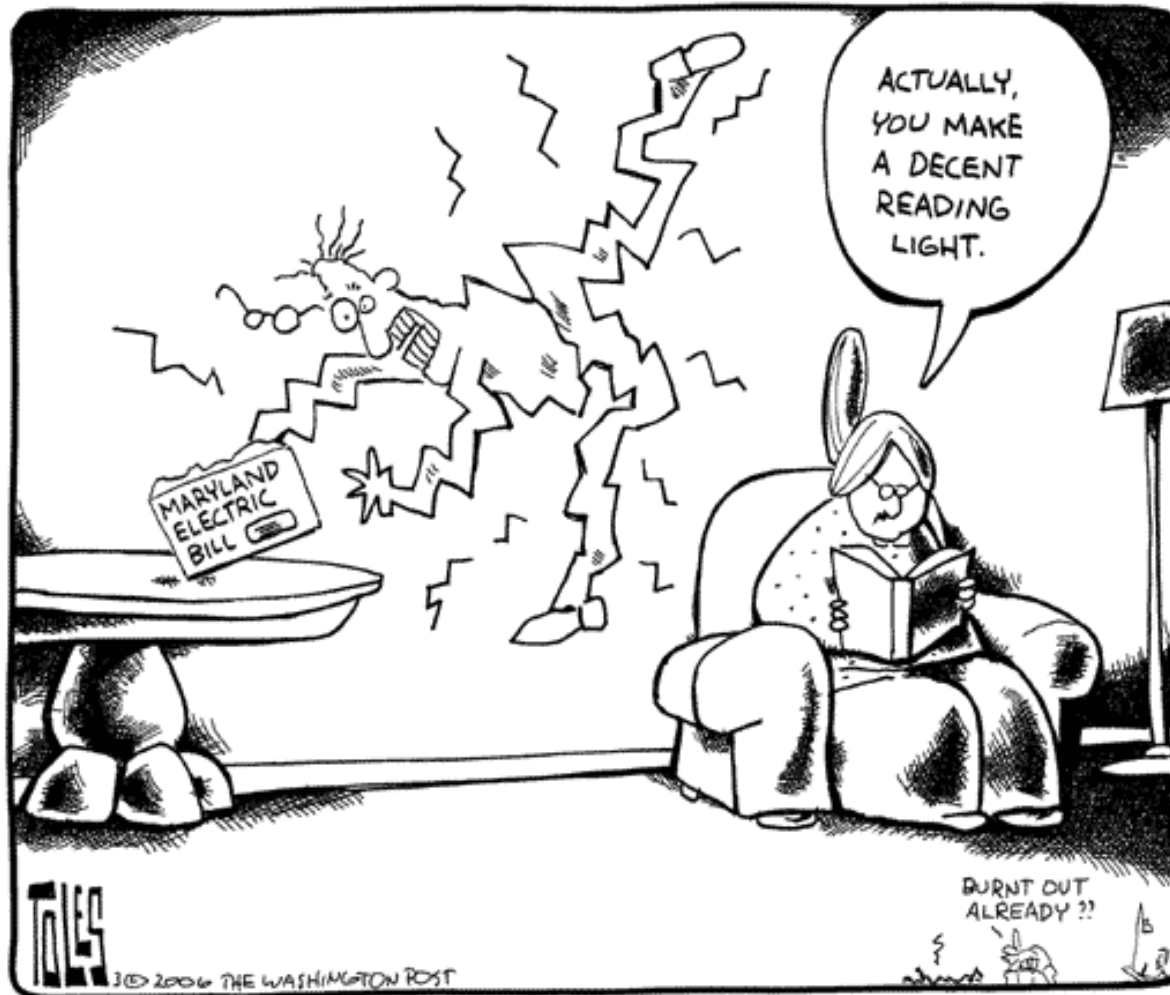
Regulatory policies to facilitate distributed energy resources

Forthcoming from MADRI:

- Model dynamic pricing tariff
 - Focus on critical peak pricing
- Model revenue stability mechanism
 - Decouples profits from sales volume
 - Monthly true-up
 - Based on Baltimore G&E's gas tariff
- Workshop on DR business models & regulatory policies & issues
 - June 5 in Trenton, NJ



Seizing opportunities for DR



Credit:
The Washington Post

Rx for state PUCs in enabling DR



- Explore AMI/DR potential
 - Examine technology
 - Examine utilities' business case
- Deploy smart meters & dynamic pricing
 - Establish DR goals
- Remove existing regulatory barriers
- Cooperate regionally

“Time to stop talking and start doing!” –N. Brownell
