

"People are the Foundation of our Success and the Key to Achieving our Vision"

David Whiteley
Senior Vice President
Energy Delivery



#### Our Company....

**Electric Customers** 

**Gas Customers** 

Service Area

Generation (more than)

**Electric System Miles** 

Gas Distribution Miles

**Total Assets** 

Total Revenues (2001)

1.7 Million

500,000

49,000 Sq. Miles

14,500 MW

54,500

11,400

\$13 Billion

\$4.5 Billion





#### Our Transmission System....

- 1,266.5 miles of 345 KV
- 3,289.7 miles of 138 KV
- 28 interconnections
- \$815 million in Assets



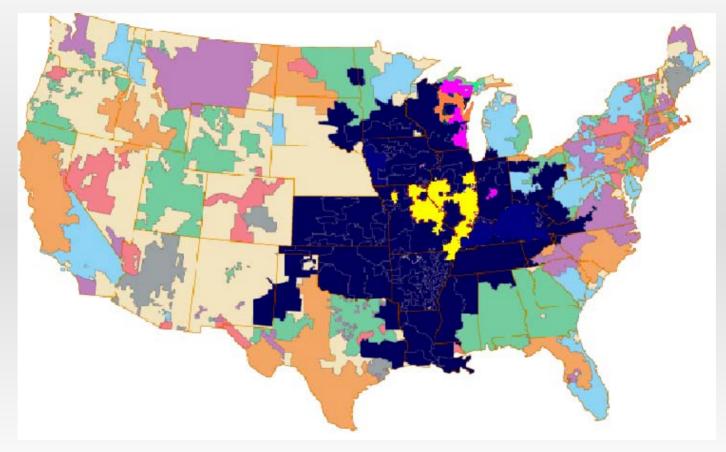
#### Our Transmission System....

- Ameren has 28 interconnected control areas
- Significant market interconnections include:
  - TVA
  - Entergy
  - AEP
  - Cinergy
  - ComEd
  - Southwest Power Pool
  - 1P
- Central geographic location allows power transfer across Ameren in any direction
- Transmission service cost among the lowest in the industry



#### **Ameren Direct Connects**







Our Position....

# Thoughtful RTO & Market formation is Critical



#### **Competing Goals...**

- Goal 1: Quickly develop RTOs and Markets
  - Uncertainty will kill investment
  - Clear and certain understanding of the rules
- Goal 2: Maintain healthy transmission business climate
  - Owners investments must be respected
  - Heavy regulatory hand could cause significant undervaluing of assets



#### For example...







#### For example...





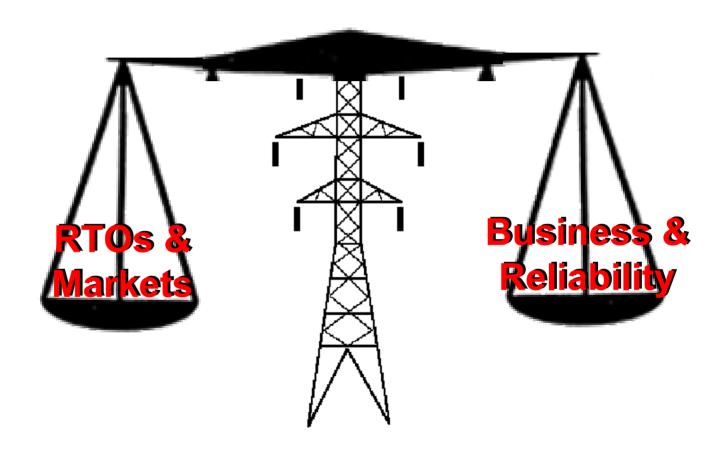
A forced sale eliminates the OPTION of "not to sell!"



## The <u>Value</u> of the business is impacted



#### Must Balance...



#### **Principles:**

- 1. There must be consistent & equitable regulation
- 2. There must be fair compensation for existing facilities
- 3. There must be fair compensation for system expansion
- 4. There must be adequate investigation into future improvements and transmission pricing and compensation





#### Consistent & equitable regulation...

- Markets require certainty
- Companies want to avoid State/Federal tug of war
- Assets must be fairly valued
- Incentives to join RTOs must be adequate
- Regulatory certainty & flexibility





## Fair compensation for existing facilities...

- Mechanism to recover lost revenues
- SECA (Seams Elimination Compensation Adjustment)





## Fair compensation for system expansion...

- FERC commitment to a reliable system
- Incentives to maintain a reliable system
- Enhance regulatory and financial certainty
  - FERC policy that increases ROE for new construction
  - CWIP in rate base & precertification of cost of transmission investment in rate base
  - Zonal impact of RTO expansion





## Fair compensation for system expansion...

- FERC commitment to a reliable system
- Incentives to maintain a reliable system
- Enhances regulatory and financial certainty





### Will we have this conversation 3 years from now?

- FERC policies still changing
- MISO is still developing its energy market
- RTO membership is far from settled
- Discussion on cost recovery during "safe haven" period







#### Questions????

